



City of Corpus Christi – Recovery Plan

State and Local Fiscal Recovery Funds

2026 Quarter 2 Report

Reporting Period: Date of Award – June 30, 2026



2026 Recovery Plan

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General Overview

Executive Summary

The American Rescue Plan Act of 2021 (ARPA) is a \$1.9 trillion economic stimulus bill signed into law by the President on March 11, 2021. This plan established the Coronavirus Local Fiscal Recovery Fund, which was intended to provide support to state, local and tribal governments in responding to the impact of the COVID-19 and in their efforts to contain COVID-19 in their communities, residents, and businesses. In addition, the funds were intended to lay the foundation for a strong, equitable economic recovery, not only providing immediate economic stabilization for households and businesses, but also by addressing systemic public health and economic challenges that may have contributed to more severe impacts of the pandemic among low-income communities and people of color.

The City of Corpus Christi's first allocation from the ARPA Coronavirus Local Fiscal Recovery Fund of \$33,776,947 was received in May 2021 and the second allocation for the same amount was received in June 2022 for a total of \$67,553,894. The funds were to be used to mitigate the fiscal effects stemming from the public health emergency caused by the COVID-19 pandemic including COVID-19 related expenses, replacing revenue lost by local governments, assisting small businesses, households and non-profits, aiding impacted industries such as tourism, travel and hospitality, supporting essential workers, and improving water, sewer and broadband infrastructure. City Council was briefed by staff on May 11, 2021, and was provided with a list of potential projects compiled by executive staff representing projects across the City that may meet the expected criteria. On June 22, 2021, the Corpus Christi City Council adopted an ordinance accepting and appropriating \$67,553,894.00 from the American Rescue Plan Act (ARPA) to support aid to outdoor dining and major water infrastructure project upgrades.

On December 10, 2024, the Corpus Christi City Council approved an ordinance amending the appropriation of the American Rescue Plan Act (ARPA) funds to include:

Citywide Water Infrastructure Improvements	\$30,000,000
Citywide Wastewater Lift Station Upgrades and Improvements	\$18,400,000
Citywide Stormwater Improvements	\$10,000,000
North Beach Drainage Improvements	\$1,254,480
Downtown Outdoor Dining Initiative and Infrastructure	\$26,414
Fire Station 3 Construction	\$4,050,000
Police and Fire Services	\$3,819,106
Administrative Grant Support	\$3,894

Through June 2026, the City of Corpus Christi has expended more than \$64 million of the SLFRF funding. This includes, but is not limited to, supporting aid to outdoor dining and major water infrastructure upgrade projects. More information on the projects can be found beginning on page 9 of this report under the Project Inventory section.

Uses of Funds

The City of Corpus Christi allocated funds in compliance with the guidance received from the US Treasury, in alignment with the goals of the City Council, and for the benefit of the citizens of Corpus Christi.

The ARPA provided for allowable use in four categories:

1. Respond to the public health emergency or its negative economic impacts, including assistance to households, small businesses, and nonprofits or aid to impacted industries such as tourism, travel and hospitality.
2. Respond to workers performing essential work during the COVID-19 public health emergency by providing premium pay to eligible workers.
3. Provision of government services to the extent of the reduction in revenue due to the COVID-19 public health emergency relative to revenue collected in the most recent full fiscal year prior to the emergency.
4. Make necessary investments in water, sewer, or broadband infrastructure.

City Council chose to primarily focus on the category of Investments in Water, Sewer and Broadband with majority of the funding focused on Water, Sewer and Stormwater Improvements that will benefit a large percentage of the citizens. A portion of the funding will be allocated to Revenue Replacement to fund the support of Police and Fire services, and to fund the construction of a Fire Station, which will serve the citizens of Corpus Christi.

Water, Sewer and Broadband Infrastructure – \$59,654,480

Water

The City has an aging infrastructure that needs replacement to improve water quality and reliability. Much of the aging infrastructure is in lower income neighborhoods. By allocating these funds to infrastructure improvements, future rate pressures are mitigated, which benefits all citizens. The Water Utility is identifying critical infrastructure and prioritizing it based on future replacement schedules and the overall impact on the system.

Sewer

The City has aging sewer lift stations that are in need of upgrades and improvements. These upgrades and improvements will provide for a more reliable system, which benefits all citizens. By allocating these funds to infrastructure improvements, future rate pressures are mitigated, which benefits all citizens.

Stormwater/Drainage

Various areas of the City are in need of drainage enhancements and improvements. There are neighborhoods across the City that routinely flood when the area experiences heavy or prolonged rains. Some of the inadequate drainage infrastructures are in lower income neighborhoods which experience

repeated flooding. By allocating these funds to infrastructure improvements, future rate pressures are mitigated, which benefits all citizens.

Public Health/Negative Economic Impacts – \$26,414

Restaurants and bars were negatively impacted by COVID-19. Outdoor dining and gathering spaces have proven successful in allowing patrons to socially distance and provide dining and entertainment in areas that are not enclosed. The City plans to support the creation of outdoor eating and entertainment spaces in the downtown area. The Downtown Management District is working with businesses to create a plan for spending and execution for this allocation.

Revenue Replacement – \$7,873,000

The City was fortunate to have limited revenue loss which was experienced primarily in areas that collected fees for services/programs that could not be offered due to COVID-19, Public Safety and Municipal Court due to suspension of trials and less law enforcement activities, and sales tax reductions in some industries. The City plans to recover a portion of the lost revenue and allocate it to support Fire and Public Safety services that were affected by COVID-19, administrative grant support, and to fund the construction of a needed Fire Station.

Promoting Equitable Outcomes

The City of Corpus Christi is committed to ensuring that the benefits of the American Rescue Plan Act (ARPA) funding are distributed equitably across all communities, particularly those that have been historically underserved or disproportionately impacted by the COVID-19 pandemic. The following strategies and initiatives are being implemented to promote equitable outcomes:

Targeted Infrastructure Improvements

A significant portion of the ARPA funds is allocated to infrastructure improvements in the city's older, lower socioeconomic neighborhoods. These projects include:

- **Water Infrastructure:** Upgrading aging waterlines to improve water quality and reliability, particularly in lower-income areas, which helps mitigate future rate pressures.
- **Sewer Infrastructure:** Enhancing sewer lift stations to ensure a more reliable system, benefiting all citizens and reducing future rate pressures.
- **Stormwater/Drainage Improvements:** Addressing inadequate drainage infrastructure in neighborhoods that experience repeated flooding, many of which are lower-income areas.

Community Engagement

The City Council has actively engaged with the community to ensure that the proposed projects reflect the needs and priorities of all citizens. Open sessions were held where Council members, representing the citizens, provided input on the projects. These meetings were open to the public, allowing for direct community involvement in the decision-making process.

Labor Practices

The City adheres to prevailing wages and other labor requirements through state and federal grant programs. All projects funded by ARPA will comply with federal labor requirements, ensuring fair wages and safe working conditions for all workers involved.

Use of Evidence

The City is committed to using evidence-based approaches to measure and report on the outcomes of these initiatives. As projects have been completed, qualitative and quantitative data are being gathered to assess their impact on promoting equitable outcomes throughout the community.

Specific Projects and Their Impact

- **Citywide Wastewater Lift Station Upgrades:** Enhancing sewer lift stations to ensure a more reliable system, benefiting all citizens and reducing future rate pressures. These upgrades have improved the capacity and function of lift stations across the city, ensuring they operate as designed and benefit all residents. The locations of these projects are spread across the entire city, demonstrating the City's need for improved infrastructure and its dedication to promoting equity. By addressing critical infrastructure needs in various neighborhoods, the City is ensuring that all residents, regardless of their location, have access to reliable and efficient sewer services.
- **Citywide Stormwater Improvements:** This project has rehabilitated and replaced aging stormwater infrastructure, reducing flooding risks in vulnerable neighborhoods. The locations for these projects vary as they are need-based and range from full replacement to rehabilitation of existing stormwater infrastructure. By addressing critical stormwater management needs, the City has significantly improved the resilience of these neighborhoods against heavy rainfall and flooding events. This not only protects homes and businesses from water damage but also enhances public safety and reduces the economic burden on residents who previously faced frequent flooding issues. The improvements include upgrading stormwater pipes, ditches, channels, and other systems that had reached the end of their useful service life. These enhancements ensure that stormwater is effectively managed and directed away from vulnerable areas, thereby mitigating the risk of flooding and its associated impacts on the community.
- **Downtown Dining Development:** Developing outdoor dining spaces to support local businesses and offer safe, socially distanced gathering areas is a key component of the City's efforts to enhance community well-being and promote equity. These spaces are particularly beneficial for underserved communities by providing accessible and inclusive environments where residents can safely gather, socialize, and support local businesses. This initiative helps to revitalize economically disadvantaged areas, create job opportunities, and foster a sense of community, ultimately contributing to the overall economic and social resilience of these neighborhoods.
- **Citywide Waterline Improvements:** Upgrading aging waterlines to improve water quality and reliability, particularly in lower-income areas, which helps mitigate future rate pressures.

By focusing on these targeted initiatives and leveraging the unique strengths of the community, the City of Corpus Christi aims to create a more equitable and resilient community, ensuring that all residents benefit from the ARPA funding.

Table of Expenses by Expenditure Category

Category		Cumulative expenditures to date (\$)	Amount spent since last Recovery Plan
2	Expenditure Category: Negative Economic Impacts	\$26,413.87	\$0.00
2.1	Household Assistance: Food Programs		
2.2	Household Assistance: Rent, Mortgage, and Utility Aid		
2.3	Household Assistance: Cash Transfers		
2.4	Household Assistance: Internet Access Programs		
2.5	Household Assistance: Paid Sick and Medical Leave		
2.6	Household Assistance: Health Insurance		
2.7	Household Assistance: Services for Un/Unbanked		
2.8	Household Assistance: Survivor's Benefits		
2.9	Unemployment Benefits or Cash Assistance to Unemployed Workers		
2.10	Assistance to Unemployed or Underemployed Workers (e.g. job training, subsidized employment, employment support or incentives)		
2.11	Healthy Childhood Environments: Child Care		
2.12	Healthy Childhood Environments: Home Visiting		
2.13	Healthy Childhood Environments: Services to Foster Youth or Families Involved in Child Welfare System		
2.14	Healthy Childhood Environments: Early Learning		
2.15	Long-term Housing Security: Affordable Housing		
2.16	Long-term Housing Security: Services for Unhoused Persons		
2.17	Housing Support: Housing Vouchers and Relocation Assistance for Disproportionately Impacted Communities		
2.18	Housing Support: Other Housing Assistance		
2.19	Social Determinants of Health: Community Health Workers or Benefits Navigators		
2.20	Social Determinants of Health: Lead Remediation		
2.21	Medical Facilities for Disproportionately Impacted Communities		

Category		Cumulative expenditures to date (\$)	Amount spent since last Recovery Plan
2.22	Strong Healthy Communities: Neighborhood Features that Promote Health and Safety		
2.23	Strong Healthy Communities: Demolition and Rehabilitation of Properties		
2.24	Addressing Educational Disparities: Aid to High-Poverty Districts		
2.25	Addressing Educational Disparities: Academic, Social, and Emotional Services		
2.26	Addressing Educational Disparities: Mental Health Services		
2.27	Addressing Impacts of Lost Instructional Time		
2.28	Contributions to UI Trust Funds		
2.29	Loans or Grants to Mitigate Financial Hardship		
2.30	Technical Assistance, Counseling, or Business Planning		
2.31	Rehabilitation of Commercial Properties or Other Improvements		
2.32	Business Incubators and Start-Up or Expansion Assistance		
2.33	Enhanced Support to Microbusinesses		
2.34	Assistance to Impacted Nonprofit Organizations (Impacted or Disproportionately Impacted)		
2.35	Aid to Tourism, Travel, or Hospitality	\$26,413.87	\$0.00
2.36	Aid to Other Impacted Industries		
2.37	Economic Impact Assistance: Other		
5	Expenditure Category: Infrastructure	\$56,480,244.21	\$966,558.39
5.1	Clean Water: Centralized wastewater treatment		
5.2	Clean Water: Centralized wastewater collection and conveyance		
5.3	Clean Water: Decentralized wastewater		
5.4	Clean Water: Combined sewer overflows		
5.5	Clean Water: Other sewer infrastructure	\$18,232,873.00	\$0.00
5.6	Clean Water: Stormwater	\$10,000,000.00	\$0.00
5.7	Clean Water: Energy conservation		
5.8	Clean Water: Water conservation		
5.9	Clean Water: Nonpoint source		
5.10	Drinking water: Treatment		
5.11	Drinking water: Transmission & distribution	\$27,004,736.89	\$944,687.19
5.12	Drinking water: Transmission & distribution: lead remediation		
5.13	Drinking water: Source		
5.14	Drinking water: Storage		

Category		Cumulative expenditures to date (\$)	Amount spent since last Recovery Plan
5.15	Drinking water: Other water infrastructure		
5.16	Water and Sewer: Private Wells		
5.17	Water and Sewer: IIJA Bureau of Reclamation Match		
5.18	Water and Sewer: Other	\$1,242,634.32	\$21,871.20
5.19	Broadband: "Last Mile" projects		
5.20	Broadband: IIJA Match		
5.21	Broadband: Other projects		
6	Expenditure Category: Revenue Replacement	\$7,873,000.13	\$0.00
6.1	Provision of Government Services	\$7,873,000.13	\$0.00
6.2	Non-federal Match for Other Federal Programs		

Project Inventory

Below is a list of the planned projects with a brief project overview:

Project 1076-421002F: Citywide Wastewater Lift Station Upgrades

Funding amount: \$18,400,000.00

Project Expenditure Category: 5.5 – Clean Water: Other Sewer Infrastructure

Project overview:

Lift stations city-wide are to be upgraded to ensure they operate as designed and to improve capacity and function. Both hydraulic and electrical modifications will be made to these lift stations. All projects will make necessary and important improvements to the City's wastewater collection system.

1. E17086 - Citywide Lift Station Repairs FY 2018 (Morgan LS and Wooldridge LS)

- The Morgan and Wooldridge Lift Stations began construction in February 2022 and are complete.

E17086		
LS #	Location	ARPA Component Complete?
1	1401 Morgan Ave., Corpus Christi, TX 78469	Y
2	6442 Wooldridge Rd., Corpus Christi, TX 78469	Y

2. 21143 – Williams Lift Station Upgrades

- The Williams Lift Station began construction in May 2022. Construction for this project was completed June 2025.

3. 19029A - Citywide LS Project

- The Citywide LS Project design plans are complete. ARPA funds were allocated to only fund the design portion of the project; final design costs were billed in July 2026. The ARPA portion of this project is expected to be fully spent by July 31, 2026.

Project 1076-421003F: Citywide Stormwater Improvements
Funding amount: \$10,000,000.00
Project Expenditure Category: 5.6 – Clean Water: Stormwater

Project overview:

This project will rehabilitate and/or replace aging stormwater infrastructure. Project will assess existing conditions of stormwater pipe, ditches, channels, and other aging systems that have reached the end of their useful service life and correct as warranted. The construction contract will be IDIQ (Indefinite Delivery Indefinite Quantity). As projects are identified, a delivery order will be put together with scope, quantities for construction, and estimated price and will be issued to the contractor to start construction.

1. 23149 – City-Wide Storm Water Infrastructure IDIQ

- Year 2 of the IDIQ contract was completed in October 2025, with 100% of the ARPA allocated construction funding issued and billed by the contractor. Approximately 30 delivery orders were issued under the IDIQ. All ARPA funding has been spent.

23149		
DO	Delivery Order (DO) Name/Location	ARPA Component Complete?
1	Williams Ditch Storm Water Improvements	Y
2	Schanen Ditch at Yorktown Bridge	Y
3	4309 Montego Drive CCTV & CIPP	Y
5	13802 River Ridge Storm Water Improvements	Y
6	Packery Channel Drainage Outfall	Y
7	Dasmarinas Drive Curb Inlet Modification	Y
8	Caribbean and Glenoak	Y
9	Gypsy Bridge Sinkhole Repair	Y
11	Whitecap & Gypsy Bridges Emergency	Y
13	Lexington Entrance Evaluation and Repair	Y
15	14234 San Felipe / Isla Colon	Y
16	14234 San Felipe / Isla Colon Pipe Rehab	Y
17	Acushnet Headwall Repair	Y
20	Whitecap & Gypsy Bridge Repairs	Y
21	Cole Park Storm Water Outfall	Y
18 & 23	3636 Ocean Drive Slope Protection & Brawner Storm Water Outfall	Y
24	5842 Tanglewood Drainage Improvements	Y
25	14225 Almeria Avenue Storm Rehab	Y
26A	15933 Cozumel Drive - CCTV	Y
27	15742 Dyna Street Storm Rehab	Y
28	14737 Quarterdeck Drive Storm Rehab	Y

29	Sabre Drive at 13637 Catamaran Drive	Y
30	1602 Pinewood Drive Storm Rehab	Y
37	Caribbean Drive Drainage Option 1	Y

Project 1076-421004F: Downtown Dining Development

Funding amount: \$26,413.87

Project Expenditure Category: 2.35 – Aid to Tourism, Travel, or Hospitality

Project overview:

The City collaborated with the Downtown Management District to create outdoor dining spaces in the downtown area. This project made it possible for patrons to implement social distancing while continuing to provide dining and entertainment in areas that are not enclosed.

1. Lucy's Snackbar

- One parklet structure was completed and is in use.

Project 1076-421005F: Citywide Waterline Improvements Project

Funding amount: \$30,000,000.00

Project Expenditure Category: 5.11 – Drinking Water: Transmission and Distribution

Project overview:

The City is currently replacing and upgrading various waterlines throughout the City in an effort to improve the health of the system. Associated capital improvement projects are also being conducted to install new elevated storage tanks. The replacement of aging/poor condition water mains is necessary to prevent breaks due to the designed increase in the hydraulic grade line (HGL) of the city. The City will be utilizing an existing IDIQ (Indefinite Delivery Indefinite Quantity) to complete this work. This project will make necessary and important improvements to the City's water system.

1. 19037A - Citywide Water Distribution System Indefinite Delivery/Indefinite Quantity (IDIQ)

- Construction was completed in December 2025.

19037A		
DO	Delivery Order (DO) Name/Location	ARPA Component Complete?
101	215 Circle Dr, Corpus Christi, TX 78411	Y
102	345 S UPPER BROADWAY ST, Corpus Christi, TX 78401	Y
103	1700 SANTA FE ST, Corpus Christi, TX 78404	Y
104	301 MESQUITE ST, Corpus Christi, TX 78401	Y
105	4402 S PADRE ISLAND DR, Corpus Christi, TX 78411	Y
106	501 Nile Dr, Corpus Christi, TX 78412	Y

108	5341 Bonham St, Corpus Christi, TX 78415	Y
110	426 SOUTHERN ST Corpus Christi, TX 78404	Y
112	2317 CAROLYN DR Corpus Christi, TX 78417	Y
113E	1601 Mary St, Corpus Christi, TX 78401	Y
114	1710 CANTWELL DR Corpus Christi, TX 18407	Y
115E	8914 MC GLOIN RD, Corpus Christi, TX 78406	Y
116	3001 LAWNVIEW ST Corpus Christi, TX 78404	Y

2. 19038A – 3303 South Port Avenue Water Line Replacement
 - Project was completed in July 2025. The final walk was done in August 2025.
3. 21039 – 617 Nueces Bay Boulevard & Poth Lane Waterline Replacement
 - The ARPA portion of this project is spent and complete. Project is under construction.
4. 23073 - Citywide Water Line Repair/Replace-Small Diameter FY2023 Part A
 - The project is under construction. About 86% of the ARPA money allocated has been billed by the contractor. No additional delivery orders are expected to be issued.

23073		
DO	Delivery Order (DO) Name/Location	ARPA Component Complete?
101	3422 Denver Ave, Corpus Christi, TX 78411	Y
101C	203 Jackson Pl, Corpus Christi, TX 78411	Y
102	5902 Rio Vista Ave, Corpus Christi, TX 78412	Y
103	1510 Palm Dr, Corpus Christi, TX 78407	Y
105	10753 Dogwood St, Corpus Christi, TX 78410	Y
106	7218 Sugar Ridge Rd, Corpus Christi, TX 78413	Y
107	400 Harbor Dr, Corpus Christi, TX 78401	Y
108	1101 Navigation Blvd, Corpus Christi, TX 78463	Y
109	2610 Johanna St, Corpus Christi, TX 78415	Y
110	5961 Highway 44, Corpus Christi, TX 78406	Y
115E	2815 Leopard St, Corpus Christi, TX 78469	Y
116	201 Jackson Pl, Corpus Christi, TX 78411	Y
117	2033 Carolyn Dr, Corpus Christi, TX 78417	Y

5. 23108 - Citywide Water Line Repair/Replace-Small Diameter FY2023 Part B
 - We are in year 3 of the IDIQ contract, with 82% of the construction funding spent. This is used for unplanned, non-CIP projects. All delivery orders under this contract have been 100% issued and construction is ongoing. The estimated completion date is November 2026.

23108		
DO	Delivery Order (DO) Name/Location	ARPA Component Complete?
101	1330 York Ave, Corpus Christi, TX 78418	Y
102	330 Parr St, Corpus Christi, TX 78408	Y
103E	3701 Morgan Ave, Corpus Christi, TX 78414	Y
104	3447 Aransas St, Corpus Christi, TX 78411	Y
105	100 Jester St, Corpus Christi, TX 78469	Y
107	4601 Cornett Dr, Corpus Christ, TX 78410	Y
107B	4601 Cornett Dr, Corpus Christ, TX 78410	Y
201	1234 Cambridge Dr, Corpus Christi, TX 78404	Y
201B	1234 Cambridge Dr, Corpus Christi, TX 78404	Y
202	329 Laurel Dr, Corpus Christi, TX 78404	Y
202B	329 Laurel Dr, Corpus Christi, TX 78404	Y
203	2606 Milo St, Corpus Christi, TX 78415	Y
203B	2606 Milo St, Corpus Christi, TX 78415	Y
204	13101 Leopard St, Corpus Christi, TX 78410	Y
206	98 Cooper L-Head, Corpus Christi, TX 78401	Y
207	3306 Sante Fe St, Corpus Christi, TX 78411	Y
209	714 Robert Dr, Corpus Christi, TX 78412	N
210E	3031 Summers St, Corpus Christi, TX 78407	Y
210Ee	3031 Summers St, Corpus Christi, TX 78407	Y
211	Holiday Inn Meter, Corpus Christi, TX 78410	Y
212E	Poth and Huisache, Corpus Christi, TX 78407	Y

Project 1076-421006F: Administrative Cost

Funding amount: \$3,894.00

Project Expenditure Category: 6.1 – Revenue Replacement: Provision to Government Services

Project overview:

This project is to fund one full-time Grant and Contracts Specialist position to administer the ARPA grant the City has received in response to the public health emergency. This position will conduct administrative tracking, reporting, and compliance of these grant funds.

Project 1076-421007F: North Beach Drainage Improvements

Funding amount: \$1,254,480.00

Project Expenditure Category: 5.18 – Water and Sewer: Other

Project overview:

This project will develop and construct drainage infrastructure to relieve ongoing drainage issues on North Beach. The scope will include open channel improvements, roadside ditch improvements, and a new outfall near Timon Marsh.

1. 22142 – North Beach Drainage Improvements

- About 97% of the allocated ARPA funds were used to fund the design of project 22142 – North Beach Drainage Improvements. The remaining 3% of the allocated funds are expected to be used to purchase materials pertaining to the drainage improvement portion of the project. Construction began in March 2025 and is currently in progress. The ARPA portion of this project is expected to be spent by July 31, 2026.

Project 1076-421008F: Fire Station 3 Construction

Funding amount: \$4,050,000.00

Project Expenditure Category: 6.1 – Revenue Replacement: Provision to Government Services

Project overview:

The City was fortunate to have limited revenue loss which was experienced primarily in areas that collected fees for services/programs that could not be offered due to COVID-19. The City planned to recover a portion of the lost revenue and allocate it to the construction of a needed Fire Station. Fire Station #3 was built in 1954, making it 67 years old in 2021. The design of the station exceeded its design life cycle resulting in foundational issues, the ability to accommodate modern fire apparatus due to the size of the bays, no adequate ADA access, and had several mechanical and electrical system issues. This fire station took over 8,000 calls and responded to 10,000 incidents in FY2021, making it one of the busiest stations in the City. Construction for Fire Station 3 is complete, and the facility is now in use. The ribbon cutting ceremony was held on June 11, 2025, at 1525 Morgan Avenue in Corpus Christi, Texas.

Project 1076-421010F: Police and Fire Services

Funding amount: \$3,819,106.13

Project Expenditure Category: 6.1 – Revenue Replacement: Provision to Government Services

Project overview:

The City was fortunate to have limited revenue loss which was experienced primarily in areas that collected fees for services/programs that could not be offered due to COVID-19. The City planned to recover a portion of the lost revenue and allocate it to support Police and Fire services.

Ineligible Activities: Tax Offset Provision (States and territories only)

Not applicable.